

Rowland H. Macy's store trademark in the Fifties was this red rooster. He later adopted the red star.



*"I've seen the

LARGEST STORE IN THE WORLD!"

★ We sell only for cash. Resulting economies including efficiency and volume save, we estimate, six per cent. We endeavor to have the prices of our merchandise reflect this saving, subject to limitations over which we have no control.



In 1876, one hundred years after the Declaration of Independence, Macy's, a struggling and ambitious store then 18 years old, gave wide distribution to colored cards like those above, to observe the Philadelphia Centennial Exposition. Time Marches On!

I'VE SEEN THE LARGEST STORE IN THE WORLD!

Yes... I've seen the New York World's Fair, and I've seen the world's largest store. I've seen it front-stage and back-stage, from the twentieth floor in the sky of New York—with the Empire State Tower, the world's tallest building, looming up a block away—clear down to the labyrinth in the rock of Manhattan, three stories underground, where the store makes its own light and heat, and where its packages start out all over the world.

All through the store I asked questions... not only about the goods I saw, but about "what makes the wheels go round," and how the greatest store on earth "got that way." And I've set down here some of my questions, and their answers, so that you too may take this fascinating visit to "the World's Fair of Good Merchandise."







After 61 years ... on March 18, 1939 the Sixth Avenue elevated comes down in Herald Square.



WHERE ARE WE?

In Macy's, on the block bounded by Broadway, Seventh Avenue, 34th Street and 35th Street, Manhattan Island, New York City, U.S.A. The triangle on the Broadway front of the store is Herald Square. You recall George M. Cohan's famous song:

"Give my regards to Broadway, Remember me to Herald Square . . ."

That's here. A block away is the Pennsylvania Station, beyond it the main United States Post Office. All about us are hotels and stores and office buildings and garment factories. All of them are served by a network of 4 subway lines, a dozen motor omnibus lines, three elevated railways (the old Sixth Avenue El, in service since 1878, has only just come down), by the Pennsylvania and Long Island railroads, the Hudson River ferries to and from New Jersey, the Holland and Lincoln tunnels, the Hudson Tube. The other great gateway of New York at Grand Central is only five minutes away by subway.

ISN'T THIS ONE OF THE BUSIEST AREAS IN NEW YORK?

In the world. For it's the easiest spot to reach for the largest number of people. 500,000 a day come into the 34th Street midtown zone on those lines, and countless thousands more who walk or come by car.

WHAT'S THE VALUE OF THE GOODS I SEE ABOUT ME?

Say sixteen million dollars. In one store. The



Since 1902 when Macy's migrated from Sixth Avenue and 14th Street to the corner above at 34th & Broadway, the store has spread over the whole block, towers 10 stories high at the east end, 20 at the west, draws to its 10 entrances the largest daily traffic of any store on earth.

CUSTOMER TRANSACTIONS



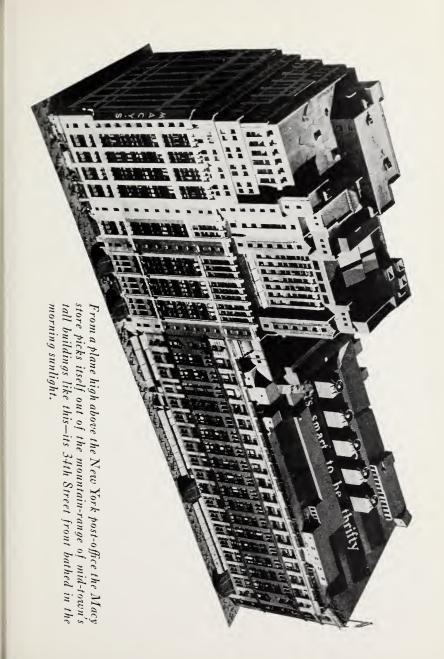
average museum values its own art treasures in the millions. But here in Macy's every penny's worth of goods, totalling sixteen million dollars, is at your fingertips, ready for sale for cash.

IS MACY'S THE LARGEST STORE OF ALL?

Macy's sold in 1930, when the prices were higher, some 99 million dollars' worth of goods, from ice cream sodas to Persian rugs; in the year just past, due to the decline in prices-at-retail, some 82,000,000. But in 1930 Macy's transactions totalled 33,700,000, in 1938, over 42,000,000. No other single store in the world approaches this record of growth, so far as we know. The next largest store in Greater New York is Bamberger's in Newark, with thirty millions of annual sales (it's a Macy store, by the way). Such notable stores as our friends Marshall Field in Chicago, J. L. Hudson in Detroit, and John Wanamaker in Philadelphia, Harrod's and Selfridge's in London, are large, of course, but not nearly as large as Macy.

BUT WHAT ABOUT THE ACTUAL SIZE OF THE BUILDING?

Large, by any measure. It has not always been so. In 1902, when Macy's pioneered from 14th Street and Sixth Avenue to the new northern "wilderness" in Herald Square, the first Macy building covered about a third of its present block, and 1,009,000 square feet. In 1924, an addition rose to the westward, of 491,000 square feet; and finally, in 1930, the store spread into the new 511,500 square feet



of its "Seventh Avenue Building," completing a total of over 2,012,000 square feet. This may very well be the largest retail store area in America. Supporting its activities there is a "warehouse" in Long Island City, using 1,172,566 square feet for reserve stock, manufacturing, and delivery-base.



HOW MANY SELLING FLOORS ARE THERE IN THE STORE?

Ten. Nine and a basement. (See opposite.)

HOW DO MACY CUSTOMERS GET ABOUT THE STORE?

By 55 passenger elevators.

By 58 escalators.

(We make our own electricity on the spot by Diesel and steam-generator; this costs us less than buying the current.)

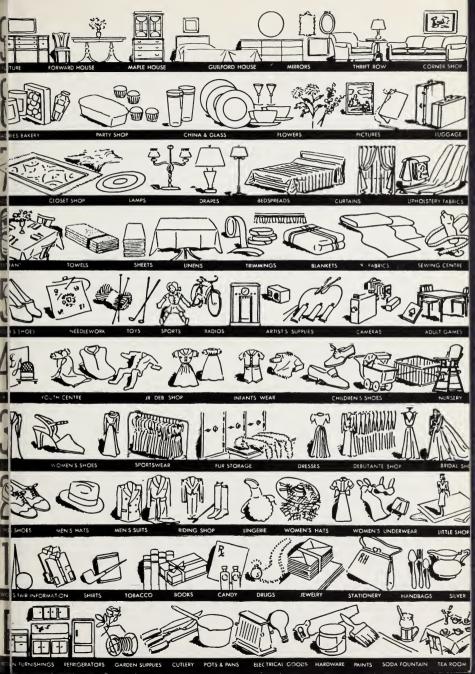
AND HOW DOES THE MERCHANDISE COME IN?

Mostly by truck to the 35th Street receiving doors, thence by freight elevators to the receiving floors, where it is unpacked, checked, marked with its retail prices, and stored in reserve, ready to move to its selling department when the buyer calls for it.



HOW MANY GOODS COME IN EACH DAY?

On an average, more than a quarter of a million dollars' worth (retail value) come into the store and the Long Island warehouse each business day of the year.



HOW MANY DEPARTMENTS SELL GOODS?

168 under one roof. Each one is a rather remarkable specialty store in its own line of goods.

HOW MUCH COUNTER-FRONT?

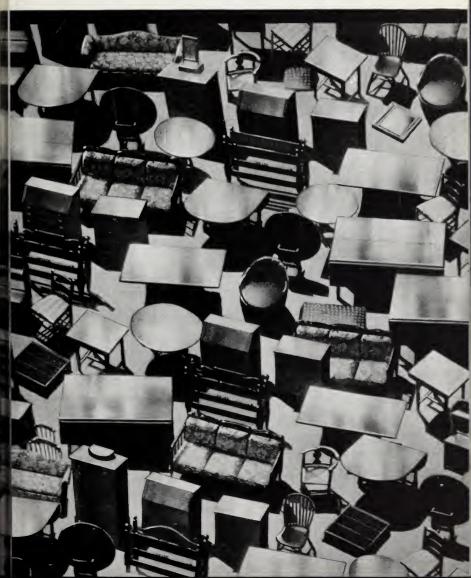
Imagine a single counter displaying all the goods in these 168 shops—stretched out in a single line, 9 miles long. That's Macy's.

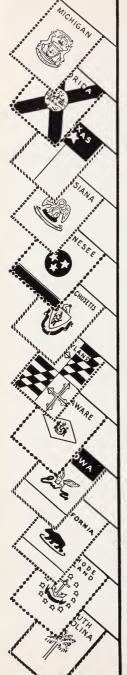
IF MACY'S WERE ALL ON ONE FLOOR?

It would cover an area from 34th Street to 39th Street and from 7th to Madison Avenues—not counting street-areas, $45\frac{1}{2}$ acres in all, or the New York midtown blocks shown bounded in white in this picture:



FROM ATTICS, BARNS, MUSEUMS and DRAWING ROOMS Macy's collected 75 unique early-American originals; a Yankee cabinet-maker copied them faithfully in maple for Macy's "Guilford" group; here are a few of them on Macy's roof—as a pretty example of Macy's passion for "assortment" varied enough to suit "all of the people all of the time."





WHERE DOES THIS 16 MILLION DOLLARS OF GOODS I SEE COME FROM?

From 19,000 manufacturers and wholesalers throughout the U.S.A. and 29 foreign countries. About 95% of it from the U.S.A., about 5% of it from abroad. Macy's has its own buying offices in Paris, London, Florence, Kobe and Shanghai. Macy buyers from these offices and from New York roam the globe for "something new or better." Naturally a retail-store as large as this one usually has "first-call" on the important and spectacular offerings of the manufacturers and wholesalers everywhere, for Macy's reputation for launching new styles, new designs, new ways of better living, is international. The chart opposite shows you how Macy's sales of goods are interwoven with the lives and fortunes of people throughout America.

DID YOU EVER COUNT THE DIFFERENT THINGS YOU OFFER?

Yes, in February, 1939, we counted different types of goods, not including colors or sizes. The total was over 394,000.

SO EVERY DEPARTMENT SHOWS AN AVERAGE OF ABOUT 2,345 DIFFERENT TYPES OF ARTICLE?

Yes: one of the things that makes the world's largest store different is that it offers wide assortments in every department. The number varies, of course. Furniture, for instance, shows some 4,500 different pieces on a single





floor—the largest furniture business at retail in any store. Notions offer 7,700 different types of article—including 20 lengths and 18 styles of scissors, 1,250 sizes, colors, and styles of buttons, 44 kinds of safety-pin, for example. The Toy Shop shows 12,000 different toys. Everything is out where you can see it, touch it, examine its quality. That simplifies your shopping whether you're after trout flies, or dolls, or ski-wax, or matched thread. Macy's is notable, perhaps even "famous," in New York for its wide assortments. Probably nowhere else can you find under one roof so varied an array of merchandise.

DOES MACY'S MAKE ITS OWN GOODS?

Some. Where we have found that we ourselves could make a better article to offer to you for less, we have made it. To be sure, we have some 4,500 different articles under our own private brands. Some of them we make in our own factories, some we buy from other first-rate factories, and then package ourselves, some we buy from first-rate factories, made and packed to our special order. Many drugs and cosmetics we make in our own laboratories; many are made for us specially by reputable and accurate houses. All our mattresses we make ourselves. And throughout the store there are uncounted numbers of articles whose sale is exclusive with Macy's.



KINGS



60 of the 125 styles of dolls in the largest and oldest toy department in the United States. Macy's 5th floor "World's Fair of Toys" has a noted junior partner—Macy's Toyland in the Children's World at the Fair. You and your children will enjoy both wonderlands.





WHAT ARE THE BETTER-KNOWN MACY TRADEMARKS?

Here are a few you'll recognize—and stick to!
In fine groceries:

YORK HOUSE, for 215 products from England.

MARCEAU, for 85 products from Continental Europe.

RED STAR, for 41 products from U. S. A. LILY WHITE, for 650 products from U. S. A.

In sheets, towels, blankets:

MAYFLOWER. SUPRE-MACY.

In wines and liquors:

YORK HOUSE, from English sources.

MARCEAU, from France, Belgium, Holland. RED STAR, from U. S. A.

ETOILE ROUGE, champagne from Reims.

In socks:

IRONTEX.

In golf balls:

POWERBALL and SUPRE-MACY.

In draperies: CHATELAINE.

In corsets:
ELLEN WILSON.

In hosiery:

In gloves:

In men's shirts: SUPRE-MACY.

In men's clothes and toilet-articles:

SACKVILLE and SAYBROOKE.

In home frocks: PAM PARKER.

—and throughout the house, wherever you see the Macy name alone, or any other Macy trademark, you can be sure that it's uncommonly "better for less," even in a house whose guiding star is to see that the customer gets what she wants at a very reasonable price.





DOES MACY'S "CREATE" NEW MERCHANDISE?

Creating new articles is one of the store's most important functions - and probably is more highly developed here than anywhere else. A staff of trained "stylists" is in constant touch with sources of fashion and design: stylemarkets, museums, and professional designers. Another staff of actual designers within the store creates new patterns, shapes—and, working with the Bureau of Standards and the manufacturer, new constructions. When Macy's introduces a new article, every other department store "pays attention," and the Macy leadership has spread innumerable new styles and designs throughout America. Mostly these newly "created" articles are offered from day to day in their respective departments, but sometimes they are prepared especially for and introduced at a "show" within the store, like the famous "Forward House" (modern furniture), "Hobby Show," etc. You see, we believe that good taste need not be a matter of price. We take a good deal of pride in being as sympathetic to your taste as we are to your budget. That's why, for instance, 376 of our 1,080 chintz designs are exclusive; that is why we are always restless to produce better taste for less, because your response has never failed to encourage us.

CAN I GET SPECIAL SHOPPING HELP?

You certainly can: a Personal Shopping department on the 4th floor is staffed by expert shoppers who know the whole store, and will





Trained personal shoppers are ready to scrve you in Macy's Personal Shopping Dept. on the 4th floor.

go with you (or carry out your phone-orletter-instructions) wherever your wants are to be found, to save you time and money on a long shopping-list. 711 Macy interpreters speak 29 languages and dialects. And the selling-departments themselves have special "roving" shoppers to help you pull an ensemble together. The smooth, swift helpfulness of the Macy Personal Shopper is a tradition all over the world—and friendly personal attention is the objective of every one of Macy's selling staff.

HOW MANY PEOPLE TRADE WITH MACY'S?

We honestly don't know. Perhaps you can help us guess. We know that over 200,000 people have "depositors' accounts" in the store, and we know that they buy about one-fifth of our total sales on those "D.A.'s." It's clear that our customers must be numbered in millions. It is very hard to find a New Yorker, in this small town of eight million souls, who doesn't buy something at Macy's. And we supply customers in 48 states, Hawaii, Porto Rico, Alaska and 51 foreign countries.

We also know that each day, an average total of 137,000 customers, equal to the population of Trenton, or El Paso, or Spokane, come to one spot in New York for their wants, to buy well for cash; each week our customers average a total population larger than Pittsburgh, or New Orleans, or San Francisco. One day our transactions topped 350,000; one week, 1,750,000. It's quite a responsibility to know



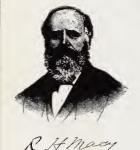
that you're trying to make life more agreeable and more comfortable for any such number of American families.

AND WHO OWNS THE STORE?

The stockholders. As this is printed there are 11,919 of them, in 45 states, Hawaii, Porto Rico, and 18 foreign countries.

WHO STARTED MACY'S?

A Yankee named Rowland H. Macy. Born in Nantucket, Massachusetts, in 1822, he sailed in a whaler from 1837-41 (see the model of the very ship Emily Morgan, on Macy's street floor). He came ashore and took up storekeeping in Boston, failed, moved to Haverhill (where he originated the trade-mark you see on the cover of this book) sold goods only for cash. In 1858, with a little money and a lot of courage, he moved to New York, opened a tiny cash store on 6th Avenue at 14th Street, where it steadily spread over the neighboring corner; he died in 1877; his store moved to its present site in 1902. The red star, long Macy's familiar trade-mark, is said to have been inspired by a "red" guiding star which brought him safely into harbor when he fared the sea.



DID HE INTRODUCE NEW METHODS? WHAT WERE HIS SECRETS?

No secrets, but consistencies rather. For one thing, he asked only one price, never haggled. Next, his prices were visible — no secret





In this humble store at Sixth Avenue near 14th Street, Rowland H. Macy opened for trade in 1858, and took in, as his first day's business, \$11.00 in cash. An average shopping day in Macy's nowadays sees upwards of a quarter of a million dollars paid by smart and thrifty New York customers for goods priced low for cash. But the sale of Mantillas is negligible in the 20th century.

FIRST OVERDOOR of the Macy store, now preserved as a relic in the world's largest store.





POINEER was Margaret Getchell, first Macywoman executive. She paved way for women in retail business, a business in which 80% of its customers are women.

"codes." Next, he bought and sold for cash only, which made friends, for most people don't like to owe. Next, he didn't try to ask too high a profit, preferring to sell many goods cheap than few goods dear. Next, he quoted "odd" prices, like 9 cents, 14, 19, 34, \$2.49, \$3.74, and so on. Next, he was a bright, forthright, steady advertiser, a neat, "shipshape" storekeeper, and evidently a very agreeable human being, as popular with his customers as he was with his own people.

Macy's is generally said by the reliable historians to be the first of the world's department stores—for Rowland Macy was the first to expand a little "dry goods" store into many other "lines" of goods.

THEN THE "MACY CASH METHOD" IS NOW 81 YEARS OLD?

The principle that business done for cash is cheaper for buyer and seller is older than that, but its application in Macy's is now 81 years old, and going strong. The first thing a newcomer in the store, customer or employee, learns, is that Macy's sells only for cash—and that is the thing no Macy customer or Macy employee ever forgets.

WHAT IS MACY'S NEW "CASH-TIME" SERVICE?

On October 9, 1939, Macy's inaugurated and advertised widely its "Cash-Time" service. This service accommodates customers who wish to buy at low cash prices but who haven't the ready cash available. By paying a service charge of 6c on each credit unit of 94c, they can now pay for their purchases in installments varying in length of time from 5 months to 24 months, depending on the character of merchandise. Purchases under \$23 may be made by using "Cash-Time" Purchase Books containing coupons acceptable in Macy's in payment for all merchandise except wines and liquors.

The "Cash-Time" service was adopted by Macy's after several years of searching for a convenient payment plan which would logically supplement its cash policy. Macy cash prices remain cash prices; the customer who wishes credit pays for this credit service.

Widespread popular acceptance and steadily increasing patronage followed the introduction of the "Cash-Time" service.



25,000 FEET UP: Manhattan looks like this with Macy's Red Star at its heart and the benevolent light of Macy's famed "Less for Cash" policy shining on the world's richest retail market.



WHY THIS RIGID POLICY?

Because Macy's believes that most people want to trade where they can pay-Cash-pay-Less. As Macy's says each day in every Macy advertisement:

★ We sell only for cash. Resulting economies including efficiency and volume save, we estimate, six per cent. We endeavor to have the prices of our merchandise reflect this saving, subject to limitations over which we have no control.

WHAT ARE THE "CIRCUMSTANCES BEYOND OUR CONTROL"?

Such few things as price-fixed patent medicines, liquors, patterns, cosmetics, books and patent-gadgets—all of them total scarcely 1 per cent of the 394,000 articles in the store. These articles Macy's of course offers for those who want them, at the price fixed by law; but in many, many instances, Macy's offers Macy-brand goods equal or better in quality for considerably less.

comparing values in Macy's Comparison office—a process performed for you 4,000 times a day!



HOW DOES MACY'S KNOW WHAT IS PRICED "SIX PER CENT LESS"?

- (1) Macy's has a staff of 100 trained "comparison shoppers." Each day they make over 4,000 (yes, four thousand) shoppings of goods round town, comparing prices, reporting them, buying goods for quality-comparison with goods in Macy's.
- (2) Macy's selling staff also watch and compare prices constantly.
- (3) Macy's *customers* also watch and compare prices. So three different "corps" of price-comparers are always at work making





"IT'S TWINS" is no problem to Smart New York parents for Macy's gives additional layettes to folks who purchase in its famed Infants Department. One couple found a real Macy saving when the world's largest store gave them two extra layettes. . . Yes, it was triplets . . . all boys.

sure that Macy's prices are at least 6% less than the lowest price asked by any New York store which does not sell exclusively for cash.

Long experience makes the first price marked on any article in Macy's pretty certain to be at least 6% less than charge-store competition—so the 4,000 shoppings each day are really a check to make sure the method is properly working to save money for the customer. And over a long study of millions of comparison shoppings we learn that Macy's first marked price is "Macy-right" in 95 cases out of every 100—and of course we promptly mark-down the other 5 cases to conform. (Be sure to watch the pay-Cash-pay-Less Macy window showing each day typical Macy goods freshly marked down to conform to the Macy policy.)

WOULD YOU SAY THAT THE "SIX PER CENT LESS" METHOD IS INFALLIBLE?

As nearly as human ingenuity, persistence and idealism can make it. Probably its best evidence is that the largest body of shrewd consumers in any city in America (and that city highly competitive, with many fine stores) pays constant loyal tribute to this store's cash methods by *increasing purchase*. In other words, "the proof of the pudding is in the eating."

Of course, a 6% saving to the customer is by no means the Macy maximum. For in uncounted instances throughout the store, Macy's offers merchandise at far greater sav-



GLAMOUR GIRLS and movie stars; dowagers and debs—in short Mr., Mrs. and Miss America, patronize Macy's famed Little Shops, where high style joins hands with low prices.



A famous Macy cash advertisement

ings than 6%—articles we have "created" to give thoroughly satisfactory quality and service at a price much *more* than 6% below the figure generally asked for such quality.

BUT YOU HAVE NO CHARGE ACCOUNTS?

None. We have over 200,000 Depositors' Account customers.

WHO AND WHAT ARE THESE "D.A.'s"?

Over 200,000 individuals all over the globe, of all ages, from the very rich to the not-atall rich, who deposit in a private bank in Macy's from time to time such sums as they think they may want to spend for their needs. This money stands there in the name of each customer, ready to draw out exactly as from any other bank; under certain conditions it earns interest, just like a savings deposit. This bank is under the laws and examination of the State of New York. When a D.A. customer wants to shop in the store, she simply shows the salesclerk her D.A. Card, with her personal number on it—and the purchase is paid for by the money on deposit in that D.A. (This saves her carrying cash, helps her save for large purchases, prevents her buying something she can't pay for, helps her keep her budget in shape.)

WHERE IS THE "D.A." BANK?

In Macy's, on the fourth floor. But accounts may also be opened by mail or at any superintendent's desk on any selling floor.



HOW MANY PEOPLE WORK IN MACY'S?

From about 11,537 to more than 20,700, depending on the time of year. 40% are male, 60% are female, of all ages and denominations. Store sales follow seasons like this:

35	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER
30				
2.5				
20				
15				
10				
			7.44	
5				
0				

-and the more sales the more people are needed.

WHAT IS A "MACY DAY"?

The store is open to the public from 9:30 a.m. to 5:30 p.m. every week-day except Thursday, when, for the convenience of New York office workers, it is open until 9 p.m. The Macy staff is "on duty" at least 15 minutes before the morning opening, "off duty" soon after closing—except for the night watch, housekeeping and display staffs. Hours of work are "staggered" of course, so that no one shall work too long at one time.







you are in any dou	atar! (a graphic, concise and lagible. Do lbt. Be sure that ratings raprasent t based on isolated incidenta.
Description of Selling Tachnique	Good, Salla battar merchandisa. Should sell additional items.
Speed	Very fast in selling and atock work.
Appearanca	Well-groomed and business like.
Job Attituda	coop. with co-workers & on stock. Interacted in department.
Accuracy	Poor. Too many M.C. and Tube Room arrors.
Social Factors and Non-Selling Responsibilities Influencing Job	Racent loss in the family has upset her, but she stil scon be adjusted.

Four out of every 10 Macy people come from states other than New York—probably the most cosmopolitan staff in any store. The store's "good-will representatives' and their home states form the Red Star pattern opposite.

Every six months this personnel review sheet is checked and brought up to date, assuring recognition to alert, get-ahead Macvites.

WHERE DOES MACY'S STAFF COME FROM?

They come from 48 states, and a scattering from foreign countries. Some 58.7% are New Yorkers.

WHAT IS THE AVERAGE AGE IN MACY'S? About 30½ years.

ARE THEY COLLEGE PEOPLE?

About 7% of the staff are college people. Many come direct from graduation, after selection by Macy's interviewers who visit the colleges each spring. Some come from the teaching or technical staffs. Some at work in the store are still taking college courses.







WHERE DO THE REST COME FROM?

"Everywhere." From schools. From other stores. From the professions and arts. From other industries. Here's a short list of the previous occupations of a few Macy people:

Banking Government Brokerage Manufacturing Insurance Advertising Playwriting Construction Acting Dancing Publishing Painting Reporting Librarian Accounting Canvassing Dentistry Singing Railroading Law Exploring Farming Nursing Research

DO MACY PEOPLE "EVER GET A VACATION"?

And how! The vacation schedule, on full pay, is based on length of service in the company, ranges from 3 days for those who have been here more than 6 months to 4 weeks for those whose service exceeds 25 years. Summer vacation-days-with-pay in 1938 totalled 95,586. Macy's has been a pioneer in winter vacations, too. In the winter-season of 1937-1938, Macy people took 18,124 days of winter vacation on full pay — not including 11 week-cruises to Bermuda awarded as prizes in a store-contest.





RED STARFISH: Macyites use Macy's four-season Camp Isida for play headquarters. In New York State's beautiful Shwangunk Mountains it's a happy spot for holidays.

HOW IS THEIR PROGRESS WATCHED?

Every six months every individual's record is reviewed to see that everyone deserving of advancement gets it.

HOW ARE MACY PEOPLE TRAINED?

Training starts with a newcomer's entrance to the store, never stops. New salespeople go to a regular training school on the 16th floor, where they are taught the cash policy and simple selling systems of the store. Then advanced classes attend specialized lectures on the goods they're selling. The object of this is to make them better equipped to serve customers, and thus to improve their own proficiency and position. The general staff also conducts a series of lectures by executives throughout the winter season for 400 staffmembers on "how Macy's works." And some 75 candidates are chosen each year for an executive-training course of intensive lectures and examinations.

Both rank and file receive their best training, of course, from observant contact every hour of the day in the unending task of taking care of the wants of 137,000 consumers.



WHERE DOES THIS ARMY OF MACY PEOPLE EAT?

Cafeterias especially for employees serve 1,868,000 meals a year at cost-prices. Many Macy people eat in the sixth floor public restaurant, at the store's fountains and tea-room.



STEP 1 . . . Morning at Macy's employment office where thousands seek Macy jobs. . .

SHE GETS THE JOB...



STEP 2... First interview passes this intelligent girl on to placement interviewers. . .



STEP 3... Against split second timing she takes arithmetic, straight-thinking, and other aptitude tests qualifying her for particular job.



step 4... Manual dexterity: cash transactions call for nimble, accurate fingers.



Macyite passes stiff medical exam with flying colors, goes to. .



STEP 6... Training classes where brief, intensive courses in practical selling give her the knowledge and experience to sell in Macy's, and it's more than.



items to nearly 137,000 Macy customers daily.

WHAT ARE SOME OF THE UNUSUAL JOBS IN MACY'S?

Mural painter
Furniture analyst
Gatherer of chewing gum
Tunneler (who dives into package-tubes to clear jams)
Engraver
Pharmacist

IS THERE DIVERSION FOR MACY EMPLOYEES?

Plenty. Macy's has a well-stocked free library for its staff. It edits and prints for the staff a monthly-magazine, "Sparks." It has a dramatic coach for a volunteer amateur group which gives plays in Macy's own Little Theatre. It provides for dancing classes. Hardly a week goes by that doesn't see some social activity of a Macy floor, a group, a department, in the club-rooms provided for the free use of the Macy people. And many outside authorities come to lecture to large groups and small throughout the year on selling, on design, on trade practices, on all phases of department store technique and philosophy.

OLD TIMER is belowed Joe Schoenfeld (left) seen here at his fiftieth Macy anniversary luncheon. Long time Macyite and president, Percy S. Straus stands beside him.



WHERE DO MACY PEOPLE "GO"?

Most don't. There are 6 members of the 50-Year Club, who recall the Captain, and who have been in Macy's 50 years; 314 members of the 25-Year Club; 637 who have been in the store 10 years, 709 with 5 years or more. But those who "graduate" go in every direction, seasoned by their Macy experience. Some



MACY'S BEACH is the 20th floor sun deck where employees soak in the sun, view magic Manhattan during rest hours.



CAMPISIDA viewed from the lake where Macyites swim, boat, ice skate on vacation.

retire (young as well as old). Some are called to other stores: there are probably more Macy-trained alumni throughout American retailing than from any other store. At present, for instance, there are executives in 12 leading New York stores who came from Macy's; heads of other American and foreign stores served "apprenticeships" here: sons of others are now here training.

ARE ALL THESE PEOPLE IN THE STORE?

Of the basic staff, 10,522 are in the store; 2,228 in (or based on) the Long Island City Warehouse, the delivery depots, and the foreign offices in Paris and London.

WHAT ABOUT CONVALESCENCE?

Macy's maintains, in the Shawangunk Mountains in New York State, a pleasant retreat called "Camp Isida," where Macy people may take their holiday happily and thriftily, and where they may convalesce. Some 750 Macy people go there each year, of whom about 21% are convalescent, and 79% are actively healthy.

YOU SAY THAT THE EMPLOYEES HAVE THEIR OWN "HOSPITAL"?

Yes. On the 19th floor. 14 doctors, 18 nurses, 4 dentists, and 3 oral hygienists staff it. The purpose of the "hospital" is to keep people well. If treatment is recommended, the employee is referred to his own family physician. Of course the hospital takes care of all employee and customer-emergencies which may occur in the store. (There's a legend that a baby was born





ABOVE: is Macy's Long Island City warehouse for reserve stock, manufacturing and base of delivery fleet. BELOW: a room in the "hospital" for Macyites, supported by members of the Macy Mutual Aid Association.



there, but we can't verify it.) The hospital collaborates closely with other full-fledged public and private hospitals and health agencies throughout the vast medical system of the city.

DOES MACY'S HAVE GROUP-INSURANCE?

Yes. In 1938, 5,304 Macy people participated in group life insurance, paying premiums averaging \$5.76 per \$1,000, on amounts up to \$10,000—one of the lowest premiums known. Policies honored in 1938 by the deaths of 23 Macy policy-holders paid out \$32,000 to their heirs.



HOW DOES MACY'S IMPROVE AND CONTROL THE QUALITY OF MERCHANDISE?

Anyone can sell goods to us at least once. But Macy's believes in the customer who always comes back for more. So since the turn of the century this store has been a pioneer in the improvement and control of quality of merchandise. In 1927 the store installed a professional laboratory staff, with trained chemists and physicists, and up-to-date apparatus, to test merchandise bought or offered to make sure that it would give satisfactory service. This is called Macy's "Bureau of Standards." No goods rejected by the Bureau may be put on sale.

ARE MACY ADVERTISEMENTS ACCURATE?

Macy's Bureau of Standards is the arbitrary and final censor of all statements of contents or performance of goods made in Macy advertising or labelling.





WHAT DOES THE BUREAU OF STANDARDS TEST?

All types of merchandise carried in the store of which there may be a qualitative or service question raised. Since its foundation the Bureau has made over 4,000,000 scientific examinations of articles. It has also provided washing and cleaning instructions for all types of fabric, has graded materials according to their promise of probable service, has worked with hundreds of manufacturers and tradeinstitutes to evolve better processes and products, works constantly with the official agencies of standardization of merchandise to improve the standards of manufactured goods, and is in close collaboration with health bureaus and laboratories of the medical profession and educational institutions whose research problems concern the public welfare.

WHERE DOES THE BUREAU OF STANDARDS GET ITS TESTING-APPARATUS?

Buys the best of classic equipment, but for special wear-tests, devises its own apparatus. For instance:

A bicycle-tester, called "The Rocky Road to Dublin." (See opposite page.)

A guillotine to cut golf balls faster than a player. (See previous page.)

A plate-smasher for testing china.

A moth-dormitory and lying-in hospital.

A shoe-walker, to "walk" a shoe hundreds of miles in a short time.







WHERE DOES THE WORK OF THE BUREAU OF STANDARDS HELP THE MACY CUSTOMER?

In its assurance of sound performance in goods bought.

In its work with manufacturers to improve goods.

In its work with government agencies to insure practical compliance with regulations.

In the fact that it is the first and largest bureau so organized and maintained in any store in America for the joint protection of customer and store alike.

HOW DOES THE BUREAU OF STANDARDS GIVE OUT ITS SCIENTIFIC INFORMATION?

1. By testing and approving goods offered at Macy counters and by explicit and accurate labelling of goods which may require scientific description.

2. By guiding buyers in their purchases, by

testing goods offered.

3. By a regular daily radio program, called "The Consumer Quiz Club of the Air," in which each day questions about merchandise are asked of actual consumers, then correctly answered by the Bureau of Standards: this program, which offers nothing for sale, is a vital part of Macy's extension service to the consuming public, and is endorsed by consumer leaders.

4. By answering all specific inquiries from customers concerning the technical quali-

ties of goods.

5. By editing training information.



ABOVE: Will It Stand Up? Macy's merchandise must get Macy's Bureau of Standards' okay. Rejected goods cannot be sold.

BELOW: On the Air: Macy's Consumer Quiz Club. Millions of consumers hear the Bureau of Standards' factual program.



6. By public addresses before women's clubs, government hearings, and all other groups who may be interested.

7. By conference with other responsible sci-

entific agencies.

On New Year's Day of 1859 Rowland H. Macy printed the advertisement (right) in the New York newspapers. The note of optimism he struck in this advertisement of 80 years ago has sounded often for Macy down the years of its growth -but has never been more accurately struck.

HAPPY NEW YEAR—"I HAVE FOUND IT." "WHERE? CALIFORNIA!" "NO." "FRASER RIVER!" NO! NO!" "WHERE, THEN!" "AT MACY'S!"

R. H.
MACY'S.

at
R. H.
MACY'S,
204 & 206
Sixth
Avenue

WOOLEN GOODS
all marked down at MACY'S.
Children made very happy at MACY'S,
with hoods for 18 cents, worth 50
cents—the former price.
CHILDREN'S LINEN HEMSTITCH
HANDKERCHIEFS for 16, at MACY'S;
worth 25

Children made very happy at MACY'S. Infants' waists at 4s. a 5s., at Macy's; worth \$1 and \$2.

Infants' robes at MACY'S from \$3 to \$20; very rich; bought at auction very cheap. Infants made very happy at MACY'S.

Boys' socks and mittens very cheap at MACY'S. Boys made very happy at MACY'S.

Misson' collars, very fine, beautiful work, 5s., at MACY'S, well worth \$1. Girls made very happy at MACY'S.

Gents' white kids \$1, first quality, worth \$1.50. Gents made very happy at MACY'S.

Gents' colored bordered linen handkerchiefs from \$3 to \$6 per dozen at MACY'S, and very cheap they are. Gentlemen made very happy at MACY'S.

Gents' eravats, collars, suspenders, drawers, undershirts, &c., at MACY'S, much under price.

Gents, go to MACY'S and be happy.
Ladies' best kid gloves, 6s.; worth \$1.
Real lace sets from \$8 to \$10.
Very protity lace sets from \$2 to \$4.
Real lace collars from \$2 to \$4.
Very pretty lace collars from \$1 to \$2.50.
Ladies will be very happy at MACY'S.
All the desirable styles of ribbons, embroidered collars, trimmings, &c., at MACY'S.

Ladies made happy at MACY'S, Trado is good at MACY'S, and they are as happy as clams at high water at MACY'S. Go, all hands; go in togother, and be happy at

MACY'S, 204 and 206 Sixth avenue.

WHO DOES MACY ADVERTISING?

An advertising department of some 81 Macy people prepares the language and pictures for advertising to fill the day to day requests of











the merchandise department managers; a staff of 55 decorates the 36 show windows and keeps the thousands of regular display points throughout the store properly decorated; a sign shop in the store makes 9,000 price-cards and descriptive cards a week; a poster-shop in the store makes posters for some 150 poster-frames throughout the store.

WHAT IS THE "MACY PARADE"?

A famous procession held annually in New York on Thanksgiving afternoon, made up of fairy-story floats, marchers in gay, appropriate costume, and mammoth rubber-balloons filled with non-inflammable helium, to escort Santa Claus to New York for the oncoming Christmas season. Starting at 110th Street and Amsterdam Avenue, the mile-long parade of fantastic jollity and music marches down Broadway to the Macy store, where Santa Claus formally dismounts from his reindeer sleigh, and bids the populace a Merry Christmas-and a crowd of 50,000 sing "Come All Ye Faithful" and "The Star Spangled Banner." Witnessed annually by more than a million children of all ages from 8 months to over 80 years, the Macy Parade has outgrown its humble origins in 1924 to become the greatest single regular festival-pageant held for children anywhere in the world.







WHAT ARE SOME OF MACY'S BEST-KNOWN ADVERTISING PHRASES?

These are the so-called "slogans" which have become part of the New York language. "It's Smart to be Thrifty" has actually found its way around the world—for we've had press clippings from such far away spots as Alexandria, Egypt and Canton, China.

"It's smart to be thrifty."

"We post no bills."

"Pay-Cash-pay-Less."

"No one is in debt to Macy's."

"Macy's, Gift Center, U. S. A."



If you want to take it with you, the clerk hands it to a wrapper, who wraps it up, hands it to the clerk, who hands it to you with your receipt. (Every time you carry a purchase, you help save the cost of all purchases.)

WHAT IF I WANT IT SENT?

You've told the clerk so, of course; you've given her the sending address. If it's a small package, it's wrapped just as if you took it, and then she slips the package into a chute. That chute—which is really a tube—takes it by gravity down through the walls of the store; it slides and swirls smoothly and swiftly downward until it comes out in the sub-basement onto a platform, where a sorter picks it up and glances at the address pasted on it, and puts it in one of several bins, each marked for a delivery depot, or for mail or express. Every so often the bins are emptied and the pack-

Down through 118 miles of "veins and arteries" within the walls of Macy's store, travel each day an average of 44,000 packages to this central sorting point.



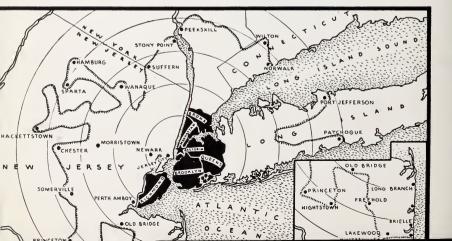


ages—including yours—are moved into trucks backed up nearby underground. Each truck moves out on time to its Macy depot—in Yonkers, Hackensack, Brooklyn. There the load of each truck from the store is sorted and loaded by routes—and your individual "Red Star Wagon" brings the package to your house. Of course if you live in Manhattan it goes direct from the store to you.

DOES MACY'S HAVE ITS OWN DELIVERY?

Yes. Alone of large New York stores it runs its own fleet of red electric and gasoline trucks, covering each day a free-delivery average of 62,700 packages over 13,000 miles, or in a year the total of seven-and-one-half trips to the moon, over a "starfish" pattern of the Metropolitan area roughly 50 miles in diameter. Bulky things, like furniture, mattresses, heavy toys and electric refrigerators come to you from the Long Island warehouse. In summer the free-delivery area expands to reach the end of Long Island, 100 miles away, and runs far down the Jersey coast.

MACY'S FREE
DELIVERY
AREA (below)
and (opposite)
THE MACY
FLEET





WHAT DOES THIS FLOW OF GOODS MEAN TO INDUSTRY?

Draw your own conclusions from a few facts: Macy's buys from 19,000 manufacturers and wholesalers. In the special buying offices on the 15th floor (shown below) Macy (and affiliated stores') buyers interview salesmen, inspect new merchandise 133,000 times a year; buyers also visit sample rooms and factories all over the United States and Europe; salesmen visit buyers' own offices 25,000 times a year; this fabulous total of "buying hours" for new things for you keeps new orders flowing out for goods, keeps wheels turning, in a number of plants greater than 10% of all American manufacturers listed by the Department of Commerce. . . . Regular appointment days are set aside for salesmen to show Macy's goods; the tremendous market Macy's offers the manufacturer prompts him to submit his liveliest "bargains" to the store—which helps him to keep plant operating.





WHERE DO I FIND WHAT I WANT AT MACY'S?

Here is a directory of the location of Macy merchandise:

Abdominal Bands Bway Bldg 2nd fl Absorene Cleaner Bway Bldg Base Ace Corners Bway Bldg 5th fl Accessory Shop Bway Bldg 2nd fl Adaptors—for Lamps Bway Bldg 7th fl	Bibs—Infants Bibs for Uniforms Bicycle and Carrier-W
Abdominal bandsbway bidg and if	
	D 105-1111 anto
Absorone Cleanus Pway Pldg Page	Pile for Uniforme
Absorelle Cleaner	Dios for Chitorias
Ace Corners	Bicycle and Carrier-W
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All Cushions for invalids	Did Cages & Did Ca
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Air Pillows for TravelingBway Bldg Sth fl	Birds-In Season
Albums-RecordBway Bldg 5th fl	Bitters
Albums—Record	
AluminumwareBway Bldg Base	Black Boards
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AnagramsBway Bldg 5th fl	Blanket Covers
Andisons Puer Plde Pero	Plankata
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Andirons	BlanketsBloomers—Serge—Gyn
Allti-Freeze for Autos	Distributed 3—Set ge—Civil
Anti StickBway Bldg 8th fl	Blouses-Boys
D D13-0-1 4	
Apron Frocks	Blouses-Girls
Aprone Putabore 7th Ave Pldg 2nd fl	Blouses-Middy Blouses-Misses' & W
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Aprons—Cooking	Bodice Tops
Aprons-Children's Bway Bldg 4th fl Aprons-Cooking Bway Bldg 4th fl Aprons-Hoover & Kitchen Bway Bldg 2nd fl Aprons-Bar 7th Ave Bldg 2nd fl	Bolster Roll
Aprons-Hooset & Ritchen	Boister Roll
Aprons—Bar	Bon Voyage Baskets.
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Aprons-RubberBway Bldg St fl	Books
Aprons-Toolmakers	Books-Baby
Aprons-1001makers 445-1tm Ave	Donks-Dauy
Aquariums	Book Ends
Argentine Cloth Bway Bldg 6th fl Art Gum Bway Bldg St fl & 5th fl	Dools Dee-
Argentine Cloth	Book Prop
Art Cum Page Pldg St fl & 5th fl	Boot Jacks and Hook
Art Guin	Boot Jacks and Hook
Artists' Materials	Boot Jacks & Hooks-
A.I. Thomas Dida Oth 6	
Artists' Materials	Boot Socks
Awnings Rway Rldg 7th fl	Border for Child's Ro
Arrings	
Awnings	Boston Bags
Awning RopeBway Bldg 7th fl	
Awning Rope	Bottle Cappers
	Pottle Labels Pathro
- p. , g . , p. , p. , p. , p. , p. , p.	Bottle Babels-Battill
Baby CarriagesBway Bldg 4th fl	Bottle Labels—Bathro Bottle Racks
Back gammon Bway Bldg 5th fl	Bottle Sterilizer
Dat Rgammon.	
Back Rests—InvalidsBway Bldg Base Badminton GameBway Bldg 5th fl	Bottle Warmer
Padminton Cama Puray Pldg 5th fl	
Dadminton Game	Boudoir Shop
Bg FramesBway Bldg 5th fl	Boudoir Slippers
	Dougon Brippers
Deltar Pldg Sth A	Box Spring Covers
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Bibs-InfantsBway Bldg 4th fl
Ribs for Uniforms Rway Rldg 2nd fl
Bibs for Uniforms
Bill ClipsBway Bldg St fl
Din Clips
BinocularsBway Bldg 5th fl Bird Cages & Bird Cage CoversBway Bldg Base
Bird Cages & Bird Cage Covers Bway Bldg Base
Bird Food
Birds-In SeasonBway Bldg Base
BittersBway Bldg 8th fl
Black Boards
Blanket CoversBway Bldg 6th fl
Rlankets Rway Rldg 6th fl
Blankets
Blouses—Boys
Diouses—Doys
Blouses-GirlsBway Bldg 4th fl
Blouses-Middy Bway Bldg 4th fl
Blouses—Misses' & Women's Bway Bldg 3rd fl
bodice tops
Bolster Roll
Bon Voyage BasketsBway Bldg 8th fl
BooksBway Bldg St fl
Books-BabyBway Bldg St fl & 4th fl
Book EndsBway Bldg St fl & 8th fl
Pook Prop Pwar Pldg St A
Book PropBway Bldg St fl Boot Jacks and Hooks—Men's7th Ave Bldg 2nd fl
Boot Jacks & Hooks-Women'sBway Bldg 5th fl
Boot Jacks & Hooks-women s Bway Blug 5th il
Boot Socks
Border for Child's RoomBway Bldg 8th fl
Boston BagsBway Bldg 8th fl
Bottle CappersBway Bldg Base
Bottle Labels-Bathroom Bway Bldg St fl
Bottle Racks
Bottle SterilizerBway Bldg Base & 4th fl Bottle WarmerBway Bldg Base & 4th fl
Bottle Warmer Rway Rldg Rase & 4th fl
Boudoir ShopBway Bldg 7th fl
Boudoir SlippersBway Bldg 5th fl
Dougloin Suppris
Box Spring CoversBway Bldg 6th fl
Boxes—Corrugated. Bway Bldg St fl Boxes Safety. Bway Bldg St fl
Boxes Safety
Brass Ware
Brassiere MaterialsBway Bldg 6th fl
Brassieres
Bric A BracBway Bldg 8th fl
Brief CasesBway Bldg St fl
Bristol Board
Buckles-BridalBway Bldg 5th fl
BuckramBway Bldg 6th fl
Bugle—ScoutBway Bldg 5th fl
Dulle Pleatein Duny Did Dog
Bulbs—Electric Bway Bldg Base Bungalow Aprons Bway Bldg 2nd fl Burlap Bway Bldg 7th fl Butlers Coats—Linen 7th Ave Bldg 2nd fl
Bungalow ApronsBway Bldg 2nd n
BurlapBway Bldg 7th fl
Butlers Coats-Linen7th Ave Bldg 2nd fl
Button MouldsBway Bldg St fl
Button Moulds Bway Bldg St fl Buttons Bway Bldg St fl
Cabinets-SewingBway Bldg St fl &
Prior Plde Oth A

Cabinets—SewingBway Bldg St fl & Bway Bldg 9th fl
Cable CordsBway Bldg St fl
Cake Boxes-WeddingBway Bldg 8th fl
Cake DecorationsBway Bldg 8th fl
Camel Bags
CamerasBway Bldg 5th fl
Camp ChairsBway Bldg 5th fl
Camp Equipment
Camphor-GumBway Bldg Base
Candelabras-GlassBway Bldg 8th fl
CandiesBway Bldg St fl
CandlesBway Bldg 7th fl

Candles-Birthday Cake Bway Bldg 8th fl	Clothing Men's
Candle Suuffere_Silver Rway Rldg St fl	Clother Stainless
Candle Situaters—Sirver	Cloths Didliness
Candle Tapers	Coats Girls
Candy Boxes-GlassBway Bldg 8th fl	Coats InfantsBway Bldg 4th fl
Canon Pove' Plda St fl	Coate Innior Deb Rway Pldg 1th A
Calles—Boys	Coats suntof Deb
Cane Ends-Rubber	Coats Misses Detter
Canterburys	Coats—Nurses'Bway Bldg 2nd fl
Cantoone_Khaki Covers 7th Ave Pldg 2nd fl	Coats Women's Retter Rway Rldg 2rd fl
Canteens—Kliaki Coversttll Ave Blug Zild il	Coats Women's Detter
Canvas—Artists'	Coats Women's & Misses'—Lower priced
Canvas for Hooked RugsBway Bldg 5th fl	7th Ave Bldg 3rd fl
Canyne Tailore Rway Rldg 6th fl	Coats Women's Sport Pldg 2rd A
Call as—Tailois	Coars Women's Sport
Cape Cod Lighters	Conee Tables
Capes—Maids' and Nurses' Bway Bldg 2nd fl	Collars & Cuffs-Maids
Carbon Paper Bugy Pldg St fl	Colored Card Board Pway Pldg 5th A
Carbon Paper	Colored Card Board
Carbons for Lamps	Comb and Brush Sets—SterlingBway Bldg St fl
Card Tables Bway Bldg 5th fl	Comfortables and Blankets Bway Bldg 6th fl
Card Table and Footstoo's Pway Pldg Oth fl	Commodes Puer Pldg Page
Cald Table and Poolstools	Commodes
Carpet Sweepers	Compasses for Drawing
Carnets	Coolie Coats
Commont Cloth Pway Pldg 7th fl	Cord and Twine Puge Pldg Page
(asement (10th	Cord and I wine
Castanets	Corks—vacuum Bottles
Castors for Furniture	Corner ShopBway Bldg 9th fl
Coder Cheete Pway Pldg 7th fl	Cornices_Window Puge Pldg 7th 6
C. I	Connects William Way Didg fill II
tenarences	CorsetsBway Bldg 2nd fl
Candles—Birthday Cake. Bway Bldg Sth fl Candle Snuffers—Silver Bway Bldg St fl Candle Tapers Bway Bldg Base Candy Boxes—Glass Bway Bldg St fl Canes—Boys' Bway Bldg St fl Cane Ends—Rubber Bway Bldg St fl Canteens—Khaki Covers 7th Ave Bldg 2nd fl Canvas—Artists' Bway Bldg 5th fl Canvas—Artists' Bway Bldg 5th fl Canvas—Tailors Bway Bldg 5th fl Cape—Cod Lighters Bway Bldg 2nd fl Carbons for Lamps Bway Bldg St fl Carbons for Lamps Bway Bldg St fl Carbon For Lamps Bway Bldg St fl Card Table and Footstools Bway Bldg 5th fl Card Table and Footstools Bway Bldg 5th fl Card Table and Footstools Bway Bldg 7th fl Castenet Cloth Bway Bldg 7th fl Castenets Bway Bldg 5th fl Castors for Furniture Bway Bldg 7th fl Castors for Furniture Bway Bldg 5th fl Cellar Games Bway Bldg 5th fl Cellar Games Bway Bldg 5th fl Cellar Games Bway Bldg St f	Coats Women's & Misses'—Lower priced The Ave Bldg 3rd fl Coats Women's Sport. Bway Bldg 3rd fl Coffee Tables. Bway Bldg 3rd fl Collars & Cuffs—Maids. Bway Bldg 2nd fl Colored Card Board. Bway Bldg 5th fl Comb and Brush Sets—Sterling. Bway Bldg 5th fl Comfortables and Blankets. Bway Bldg 5th fl Commodes. Bway Bldg 5th fl Commodes. Bway Bldg 5th fl Coolie Coats. Bway Bldg 2nd fl Cord and Twine Bway Bldg 2nd fl Cord and Twine Bway Bldg Base Corks—Vacuum Bottles. Bway Bldg Base Corner Shop. Bway Bldg 2nd fl Cornices—Window Bway Bldg 2nd fl Corsets Bway Bldg 2nd fl Corsets Materials Bway Bldg 2nd fl Corset Materials Bway Bldg 5th fl Corset Materials Bway Bldg 5th fl Costumes—Masquerade The Ave Bldg 5th fl Cotton Batting Bway Bldg 5th fl Cotton Dress Fabries Bway Bldg 6th fl Cotton Underwear Bway Bldg 2nd fl Cotton Underwear Bway Bldg 7th fl Cotton Underwear Bway Bldg 7th fl Cotton Latting Bway Bldg 7th fl Cotton Underwear Bway Bldg 7th fl Cotton Latting Bway Bldg 1d 7th fl Cripe Paper Bway Bldg 5th fl Cotton Lorderwear Bway Bldg 6th fl Cotton Lorderwear Bway Bldg 5th fl Cotton Lorderwear Bway Bldg 5th fl Cotton Lorderwear Bway Bldg 6th fl Cotton Lorderwear Bway Bldg 5th fl Cotton Lorderwear Bway Bldg 5th fl Cotton Lorderwear Bway Bldg 6th fl Cotton Lorderwear Bway Bldg 5th fl Cotton
Callanhana Pway Pldg Ct fl	Corset Pluch_Narrow Purov Dide Ct 4
Conophane Dual bidg bt h	Conset I fash Marrow
Cement	Corsets—SurgicalBway Bldg 2nd fl
Chains—for AutosBway Bldg Base	Costumes—Masquerade7th Ave Bldg 5th fl
	Cots-Army Page Pldg 5th 6
Olaria Con Olaria Data Data Data	Cotton Dotting
Chains—for Glasses	Cotton Batting
Chair Back Sets—LaceBway Bldg 6th fl	Cotton Dress FabricsBway Bldg 6th fl
Chairs_Reach 7th Ave Rldg 9th fl	Cotton Shop Rway Pldg 2nd ft
Chair Dada Office Purer Didg Ct 4	Cotton Underwood Duran Blis 2nd il
Chains—for Furs. Bway Bldg Bale Chair Back Sets—Lace. Bway Bldg Bale Chairs—Beach. 7th Ave Bldg 9th fl Chairs—Beach. Bway Bldg St fl Chair Pads—office. Bway Bldg St fl Chair Seats—Kitchen. Bway Bldg Base	Cotton Underwear
Chair Seats-KitchenBway Bldg Base	Couch Covers
Chalk-TailorsBway Bldg St fl	Crene Paner Rway Rldg St fl
Chamois Jackets-Women's and Misses'	Cribe Infente Dwey Did- 441 a
Chamois Jackets-Women's and Misses	Cribs—Imants
Bway Bldg 3rd fl	Cretonnes
Chargon Drawing Rway Pldg 5th fl	Crinoline Bway Rldg 6th fl
Clairbai—Diawing	Creations and Classican Pitchen
Charts-Nurses	Crockery and Glassware Kitchen
Chauffeurs' Clothing	Bway Bldg Base & 8th fl
Cheese Cloth Rway Ridg 6th ft	Crocks-Earthenware Rway Pldg Pace
Obeca Annone and Cone 7th And Dida Ond A	Crops Mon's Diding 74h Aug Dide Out 6
thers Aprons and Capsth Ave Big 2nd if	Crops—Sten's Kidnig
Chefs' Uniforms	Crystal TreesBway Bldg 8th fl
Chemistry Sets	Cuffs for Office Rway Rldg St fl
Charte for Cilear Pway Pldg Page	Bway Bldg Base & 8th fl Crocks—Earthenware Bway Bldg Base Crops—Men's Riding 7th Ave Bldg 2nd fl Crystal Trees Bway Bldg 8th fl Cruffs for Office Bway Bldg 8th fl Curtain Materials Bway Bldg 7th fl Curtain Stretcher Bway Bldg 7th fl Curtains Bway Bldg 7th fl Cushions Bway Bldg 7th fl Cushions—Bway Bldg 7th fl Cushions—Auto—Bway Bldg 7th fl Cushions—Auto—Bway Bldg 7th fl Cutlery—Kitchen Bway Bldg 5th fl Cutlery—Kitchen Bway Bldg 5th fl
Chests for Silver	Cuttain Materials
Chimes—DoorBway Bldg Base	Curtain Stretcher
Chimney Cleaner Bway Bldg Base	Curtains
Chin Strong Pwoy Pldg St A	Cuchione Prov. Pldg 7th 9
chill Straps	Cushions Auto
China	Cushions—Auto
China Cement	Cutlery-KitchenBway Bldg Base
Chintzes Rway Rldg 7th fl	Cyclometers Rway Bldg 5th fl
Oh H-1d Duay Dide til il	cyclemetrosters the community bring bein in
thop Holders	
Charcoal—Drawing. Bway Bldg 3rd fl Charts—Nurses. Bway Bldg 5th fl Charts—Nurses. Bway Bldg St fl Chauffeurs' Clothing. 7th Ave Bldg 2nd fl Cheese Cloth. Bway Bldg 6th fl Chefs Aprons and Caps. 7th Ave Bldg 2nd fl Chefs' Uniforms. 7th Ave Bldg 2nd fl Chefs' Uniforms. 7th Ave Bldg 2nd fl Chefs St Uniforms. 7th Ave Bldg 2nd fl Chemistry Sets. 7th Ave Bldg 5th fl Chemistry Sets. 7th Ave Bldg Base Chimes—Door. Bway Bldg Base Chimes—Door. Bway Bldg Base Chimes—Door. Bway Bldg St fl China Bway Bldg St fl China Cement. Bway Bldg St fl China Cement. Bway Bldg 8th fl China Cement. Bway Bldg 7th fl Chinates. Bway Bldg 7th fl Chop Holders. Bway Bldg Base Cigarette Holders. Bway Bldg St fl Cigarette Lighters—Electric	Dancing Skirts & ShortsBway Bldg 2nd fl
Cigarette Lighters-Electric	Dark Room Rulbs Pway Dida Est 4
Bway Bldg Base & Bway Bldg 8th fl	Deselection Dailos
Dway Ding Dase & Dway Ding out it	Decarcomania
Ulgarette Lighter Fluid	Decorative AccessoriesBway Bldg 8th fl
Cigarette Lighters-Pocket Bway Bldg St fl	Delicatessen
Classe for Hair Pibbon Pway Pldg 6th ft	Denstured Alachel Puras Plas D.
Clasps for trail Kibbon	Denatured Arconol
Clay-for Modeling	Dental Floss
Cleaning Fluids	Desk Sets
Clinical Thermometers Rway Rldg St fl	Devtro Valtose Prov Plda Ct 6
Cincrettee Contone and Tine Dwey Dist De-	Diamonda and Pine Issuels Budy Bidg St II
Cigarettes—Cartons and Tins Bway Bidg. Base	Diamonds and Fine Jewelry
ClocksBway Bldg Sth fl	Diaper Material 10 yd pieces Bway Bldg 6th fl
Clocks-Automobile	Dianers
Clocks Litchen Ducy Dide Desc	Dinner Conge
Clocks-Attenen	Dinner Gongs
Clocks—GolfBway Bldg 5th fl	DisinfectantsBway Bldg Base
Eway Bldg Base & Bway Bldg Sth fl Cigarette Lighter Fluid. Bway Bldg Sth fl Cigarette Lighters—Pocket. Bway Bldg Sth fl Clasper for Hair Ribbon. Bway Bldg Sth fl Clasper for Hair Ribbon. Bway Bldg Sth fl Clasper for Modeling. Bway Bldg Sth fl Cleaning Fluids. Bway Bldg Sth fl Cleaning Fluids. Bway Bldg St fl Cleaning Fluids. Bway Bldg St fl Cigarettes—Cartons and Tins. Bway Bldg. Base Clocks. Bway Bldg Sth fl Clocks—Automobile. Bway Bldg Sth fl Clocks—Automobile. Bway Bldg Base Clocks—Golf. Bway Bldg Sth fl Clorax—Bleaching. Bway Bldg Sth fl Clorax—Bleaching. Bway Bldg Sth fl Clocket Accessories. Bway Bldg Sth fl Closet Accessories. Bway Bldg Sth fl	Divan Ends
Closet Aggergaries Puray D14- 7th a 9.	Doctors' Conts
Closet Accessories	Doctors Coats
Bway Bldg Base	Dog FoodBway Bldg 8th fl
Closets-Broom Bway Bldg Base	Dog Medicine and Accessories Bway Bldg 5th a
Closet Shop Page Pldg 7th fl	Dolls-Roudoir Dressed Press Place 741 0
Clather Dryer Outlier Burn Bld Clather	Domestic Duge
Closets—Broom. Bway Bldg Base Closet Shop. Bway Bldg 7th fl Clothes Dryer—Outdoor. Bway Bldg 7th fl Base Clothing Boys. 7th Ave Bldg 4th fl	Domestic Rugs
Clothing Boys	Door Knockers Bway Rldg Rasa
	Dancing Skirts & Shorts Bway Bldg 2nd fi Dark Room Bulbs Bway Bldg 2nd fi Decalcomania Bway Bldg Sth fi Decalcomania Bway Bldg Sth fi Delicatessen Bway Bldg Sth fi Delicatessen Bway Bldg Sth fi Denatured Alcohol Bway Bldg St fi Denatured Alcohol Bway Bldg St fi Desk Sets Bway Bldg St fi Desk Sets Bway Bldg St fi Desk Desk Sets Bway Bldg St fi Desk Desk Sets Bway Bldg St fi Diamonds and Fine Jewelry Bway Bldg St fi Diamonds and Fine Jewelry Bway Bldg St fi Diamonds and Fine Jewelry Bway Bldg 6th fi Diamonds and Fine Jewelry Bway Bldg St fi Diamonds and Fine Jewelry Bway Bldg St fi Diamonds The Jewelry Bway Bldg Sth fi Doctors' Coats The Ave Bldg 2nd fi Dog Food Bway Bldg Sth fi Dog Medicine and Accessories Bway Bldg 5th fi Dog Medicine and Accessories Bway Bldg 5th fi Domestic Rugs The Ave Bldg 7th fi Domestic Rugs The Ave Bldg Th fi Domestic Rugs The Ave Bldg Th fi Domestic Rugs The Ave Bldg Th fi Domestic Rugs The Ave Bldg The Bomestic Rugs Bway Bldg Base

Door Stops. Bway Bldg Base Draftsman's Instruments Bway Bldg 5th f Dress Forms Bray Bldg St ff Fur Trimmings. Bway Bldg 6th Fur Fabrics Bway Bldg 6th Furs. Bway Bldg 7th	A
Dress Forms Bway Bldg St fl Furs. Bway Bldg 3rd Dresser Sets Bway Bldg St fl Furnishings—Boys 7th Ave Bldg 4th fl Dresses Girls Bway Bldg 4th fl Furnishings—Boys 7th Ave Bldg St Dresses Infants' and Children's Bway Bldg 4th fl Furnishings—Men's 7th Ave Bldg St	fl fl
Dresses Infants' and Children's Bway Bldg 4th fl Dresses Suits and Coats Jr Debs Bway Bldg 4th fl Furniture 9th Furniture Handles Bway Bldg Bas	fl
Dresses Suits and Coats Women's. Bway Bldg 3rd fl Dresses Women's and Misses' Better. Bway Bldg 3rd fl Furniture—Kitchen. Bway Bldg Bab Furniture—Lawn & Garden 7th Ave Bldg 9th	se se
Dresses—Women's and Misses' Lower Priced Furniture—Unfinished	n fl
Tth Ave Bldg 3rd fl Dressing Cases. Bway Bldg 8th fl Dressing Tables—Draped. Bway Bldg 7th fl Dressing Tables—Skirts. Bway Bldg 7th fl Dressing Tables—Skirts. Bway Bldg 7th fl	fl
Dressing Tables—Skirts. Bway Bldg 7th fl Dressmaker's Table. Bway Bldg Base Drinking Cups—Paper Bway Bldg Base Drugs. Bway Bldg St fl Drugsets. 7th Ave Bldg 7th fl Dry Batteries. Bway Bldg 8th fl Dry Batteries. Bway Bldg Base Drugs Batteries. Bway Bldg Base Garders—Children's. Bway Bldg St fl Garters—Mens. 7th Ave Bldg St fl Garters—Lens. 7th Ave Bldg St fl Garters—Lens. 7th Ave Bldg St fl Garters—Lens. The Ave Bldg St fl Garters—Lens. St pay Bldg St fl Gilets. Bway Bldg 7th fl & Bway Bldg 9th Girandoles. Bway Bldg 7th fl & Bway Bldg 9th Girandoles. Bway Bldg 7th fl & Bway Bldg 9th Girandoles. Bway Bldg 7th fl & Bway Bldg 9th Girandoles. Bway Bldg 7th fl & Bway Bldg 9th Girandoles. Bway Bldg 7th fl & Bway Bldg 9th Girandoles. Bway Bldg 7th fl & Bway Bldg 9th Girandoles. Bway Bldg 9th Garters—Children's Bway Bldg 9	fl
Dressmaker's Table Bway Bldg Base Drinking Cups—Paper Bway Bldg Base Drugs Bway Bldg St ff Druggets 7th Ave Bldg 7th ff Dry Batteries Bway Bldg Base Dryers—Hair Bway Bldg Base Dryers—Indoor Bway Bldg Base Dryers—Indoor One Outdoor Bway Bldg Base Dryers—Indoor One Outdoor Bway Bldg Sth ff Duffle Bass Bway Bldg Sth ff Duplex Rulers Bway Bldg 5th ff Dusting Caps Bway Bldg 2nd ff Dusting Caps Bway Bldg 6th ff Dustry Cloth Bway Bldg 6th ff Glasswa—Sun-Ray Bway Bldg 5th Glasswa—Sun-Ray Bldg Sth Glass	fl
Druggets	fl fl
Dryers—Hair Bway Bldg Base Dryers—Indoor & Outdoor Bway Bldg Base Duffle Bags Bway Bldg 5th fl Glasses—Field Bway Bldg 5th	fl fl
Duffle Bags. Bway Bldg 5th fl Duplex Rulers. Bway Bldg 5th fl Glasses—Opera. Bway Bldg St Glasses—Opera. Bway Bldg St	fl fl
Dusting Caps Bway Bldg 2nd fl Glasses—Sun-Ray Bway Bldg 5th Glasses—Sun-Ray Bway Bldg 5th	fl
Dyes—Shoes	fl fl
Ear Conformers. Bway Bldg 4th fl Ear Ease—for Eyeglasses. Bway Bldg Balcony Easels. Bway Bldg 5th fl Glove Stretchers. Bway Bldg St Gloves—Men's. 7th Ave Bldg St	fl
Easels	fl
Easels for Plates Bway Bldg Blase Edeo Deodorizer Bway Bldg St ff Edec Deodorizer Bway Bldg St ff Gloves—Women's Riding Bway Bldg St fl Gloves—Women's Riding Bway Bway Bway Bway Bway Bway Bway Bway	fl
Egg Crates . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base Electrical Equipment and Sewing Machines . Bway Bldg Base . Bway Bldg B	se
Exercise Mote Bway Bldg 5th d Goggles—Aviators Bway Bldg 5th	n fl
Eye Shades—office Bway Bldg St fi Eye Shades—office Bway Bldg St fi Golf Tees Bway Bldg 5th Groceries Bway Bldg 5th Grommets—for Shower Curtains Bway Bldg 8th	fl
Fagotting	fl
Talls	fl
Faors. Bway Bldg 5th fl Feathers—by the pound. 7th Ave Bldg 9th fl Felt—Colored. Bway Bldg 7th fl Falt—Colored. Bway Bldg 7th fl	se.
Fern Stands Bway Bldg 5th fl Hand Luggage & Trnnks. Bway Bldg 8th Fern Stands Rway Bldg Rase Handbags Bway Bldg St	fl
Fern Stands Bway Bldg Base Handbags Bway Bldg St Filing Cabinets Bway Bldg St fl Handkerchiefs—Boys' Bway Bldg St Films Bway Bldg 5th fl Handkerchiefs—Mens' 7th Ave Bldg St Filter Paper for Coffee Bway Bldg Base Handkerchiefs Squares Bway Bldg St	fl
Filter Paper for Coffee	fi
Filter Paper for Drugs. Bway Bldg St fl Finials for Lamps. Bway Bldg 7th fl Hardware. Bway Bldg Bd	n se
Fire Extinguisher	fl fl
Fire Place Fixtures. Bway Bldg Base Hats-Chauffeurs. 7th Ave Bldg 2nd Flag Bunting. Bway Bldg 6th fl Hats-Girls. Bway Bldg 4th Flag Poles. 7th Ave Bldg 5th fl Hats-Infants. Bway Bldg 4th	fl fl
Flag Poles	fl fl
Flags	fl fl
Flints—for Lighters. Bway Bldg 8th fl Flower Blocks—Glass. Bway Bldg 8th fl Flowers—Decorative. Bway Bldg 8th fl Heating Pads. Bway Bldg Ba Hectograph. Bway Bldg St	se fl
Flowers—Dress Bway Bldg St fl Her Guards Bway Bldg St fl Hearn Guards Bway Bldg St fl Hearn Guards Bway Bldg St fl Hearn French Bway	fl
Filter Paper for Drugs	fl
Foot Stools and Cord Tables Pway Plds 9th ft Hosiery_Children's Pway Plds 4th	Я
Frames. Bway Bldg 8th fl Frames—Hooked Rug Bway Bldg 5th fl Frames—Quilting Bway Bldg Base & Hospital Nightgowns Bway Bldg 2nd	
Bway Bldg 5th fl Hot Water Bottle-Aluminum Bway Bldg St	fl fl
Fringe-Rug Bway Bldg 7th fl Housefurnishings Bway Bldg Bb Fringes-Lamp Shades Bway Bldg 7th fl Humidifiers Bway Bldg B	ase
Frogs for Pajamas. Bway Bldg St fl Humidors. Bway Bldg St.	fl

■ Ice Bags—SmallBway Bldg St fl	Mail BoxesBway Bldg Base
lee Bags—Small Bway Bldg St fl Ice Blanket—Small Bway Bldg Base Identification tag and chain Bway Bldg St fl India Ink Bway Bldg St fl India Ink Bway Bldg 5th fl India Prints Bway Bldg 7th fl Indian Suits—Play 7th Ave Bldg 5th fl Infants' Furniture Bway Bldg 4th fl Infants' Haberdashery Bway Bldg 4th fl Insulin Bway Bldg 4th fl Insulin Bway Bldg 5th fl Invalid's Chair 7th Ave Bldg 9th fl Ironing Boards Bway Bldg Base	Major's Cement Bway Bldg Base Manuscript Paper Bway Bldg 5th fl Maps—Wall. Bway Bldg St fl & 8th fl
Identification tag and chainBway Bldg St fl	Manuscript PaperBway Bldg 5th fl
India InkBway Bldg 5th fl	Maps-WallBway Bldg St fl & 8th fl
India PrintsBway Bldg 7th fl	Marabou TrimmingBway Bldg St fl
Indian Suits-Play	Marine GlassesBway Bldg 5th fl
Infants' Furniture	Maps—Wall Bway Bldg St ft & 8th ft Marabou Trimming Bway Bldg St ft Marine Glasses Bway Bldg St ft Marker for Linens Bway Bldg St ft Masks of China Bway Bldg St ft Masks—Costume 7th Ave Bldg 5th ft Maternity Apparel Bway Bldg 3rd ft Mats—Cocoa 7th Ave Bldg 7th ft Mattress Cord Bway Bldg 7th ft Mattress Corers Bway Bldg 7th ft Mattress Corers Bway Bldg 7th ft
Infants' Haberdashery Bway Bldg 4th fl	Masks of China
Insulin	Masks—Costume
Invalid's Chair	Maternity Apparel
Ironing Boards	Mats-Cocoa
Housing Doublet 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Mats-Rubber
Jar RingsBway Bldg Base	Mattress Cord
Lardiniares Rway Rldg Rase	Mattress CoversBway Bldg 6th fl
Jelly Bags	Measuring GlassesBway Bldg Base
Jewel Cases	Medicine Cabinets
Jewelry-Fine-and DiamondsBway Bldg St fl	Medicine Cabinets. Bway Bldg Base Megaphones. Bway Bldg 5th fl
Jelly Bags . Bway Bldg Base Jewel Cases . Bway Bldg Sth fl Jewelr Pine—and Diamonds . Bway Bldg St fl Jewelry Repair . Bway Bldg Bale	Metallic ClothBway Bldg 6th fl
Jig-Saw-Electric	Mateonomes Puer Pldg 5th fl
Junior Deb ShopBway Bldg 4th fl	Microscopes Bway Bldg 5th fl Millinery Bway Bldg 2nd fl Mineral Waters Bway Bldg 8th fl Mirror Cords Bway Bldg 7th fl Mirrors Bway Bldg 9th fl
	Millinery
Kalak WaterBway Bldg 8th fl	Mineral Waters Bway Bldg 8th fl
Kapok-by the pound7th Ave Bldg 9th fl	Mirror Cords Rway Bldg 7th fl
Kennel ShopBway Bldg 5th fl	Mirrors Bway Bldg 9th fl
Keys-Made to OrderBway Bldg Base	Mirrors-Shaving
Khaki Cloth Bway Bldg 6th fl	Bway Bldg Street fl & Bway Bldg Base
Kiddy KoopsBway Bldg 4th fl	Moleskin Cloth-NarrowBway Bldg St fl
Knee Caps-BaseballBway Bldg 5th fl	Money Relts Rway Bldg 8th fl
Kalak Water Bway Bldg Sth fl Kapok—by the pound. 7th Ave Bldg 9th fl Kennel Shop. Bway Bldg 5th fl Keys—Made to Order. Bway Bldg Base Khaki Cloth Bway Bldg 6th fl Kiddy Koops. Bway Bldg 4th fl Knee Caps—Baseball. Bway Bldg 5th fl Kneeling Pads—Rubber. Bway Bldg Base	Money Belts. Bway Bldg 8th fl Monks•Cloth. Bway Bldg 7th fl Mosquito Canopy—Beds. Bway Bldg 7th fl
	Mosquito Canony—Beds Bway Bldg 7th fl
Labels—PaperBway Bldg St fl Laboratory Coats7th Ave Bldg 2nd fl	
Laboratory Coats7th Ave Bldg 2nd fl	Moth Preventives Rway Rldg Rase
Lace Footing	Motion Picture Films Rway Bldg 5th fl
Lace InsertsBway Bldg 6th fl	Motion Picture Projectors Rway Bldg 5th fl
Laco Footing Bway Bldg 6th fl	Moth Preventives. Bway Bldg Base Motion Picture Films. Bway Bldg Base Motion Picture Projectors. Bway Bldg 5th fl Motion Picture Projectors. Bway Bldg 5th fl Motor Robes. Bway Bldg 6th fl Mourning Crepe Black and White. Bway Bldg 6th fl Muff Forms. 7th Ave Bldg 3df fl Muffin Stand Bway Bldg 9th fl
Lacto DextrineBway Bldg 8th fl	Mourning Crene Black and White Bway Bldg 6th fl
Lactor Dextrine Bway Bidg St fl Lactogen Bway Bidg St fl Lambs Wool Bway Bidg 6th fl Lamp Chimneys Bway Bidg 7th fl Lamp Shade Covers Bway Bidg 7th fl Lamps Bway Bidg 5th fl Lanterns—0il Bway Bidg 5th fl Laundry Bags Bway Bidg Base & Parse Pidg 7th fl Parse Pidg 7th fl	Muff Forms 7th Ave Bldg 3rd fl
Lambs WoolBway Bldg 6th fl	Muffin Stand Bway Bldg 9th fl Murphy's 0il Soap Bway Bldg Sase Music Cases Bway Bldg St fl Music Steet Bway Bldg 5th fl Music Stands Bway Bldg 5th fl
Lamp Chimneys Bway Bldg 7th fl	Murnhy's Ail Saan Pway Bldg Page
Lamp Shade CoversBway Bldg 7th fl	Music Cases Rway Bldg St fl
LampsBway Bldg 7th fl	Music Sheet Rway Bldg 5th fl
Lanterns-OilBway Bldg 5th fl	Music Stands Puray Pldg 5th a
Laundry Bags Bway Bldg Base &	Musical Instruments Puray Pldg 5th A
Bway Bldg 7th fl	Musical InstrumentsBway Bldg 5th fl Muslin De SoieBway Bldg 6th fl
Laundry Mailing Cases	mustin be sole
Bway Bldg Base & Bway Bldg 8th fl Lawn Swings7th Ave Bldg 5th fl	Nail ClippersBway Bldg St fl
Lawn Swings	Neckwear—Women's Bway Bldg St fl Neatsfoot Oil Bway Bldg St fl Needler Threader for Hooked Rugs Bway Bldg 5th fl Needlecraft Bway Bldg 5th fl Needlecraft Bway Bldg 5th fl Negligees and Bathrobes Bway Bldg 2nd fl
Lazy Susan Trays. Bway Bldg 9th fl Leather Goods—Small Bway Bldg 8th fl Leather—Real and Leatherette. Bway Bldg 7th fl	Neatsfoot Oil Rway Bldg Base
Leather Goods-SmallBway Bldg 8th fl	Needle Threader for Hooked Rugs Rway Rldg 5th fl
Leather-Real and Leatherette Bway Bldg 7th fl	Noodlegraft Pway Pldg 5th A
Lighting Accessories Bway Bldg 7th fl	Negligees and Rathrobes Rway Bldg 2nd A
Lighting Accessories. Bway Bldg 7th fl Linen—Airplane. Bway Bldg 6th fl Linen Closets. Bway Bldg Base	Nicotine Remover Rway Pldg St A
Linen ClosetsBway Bldg Base	Notions Rway Bldg St fl
Linen for Sheets and Cases up to 72 in	Novelty Jewelry Place St fl
Rway Kide 6th fi l	Nursery Furniture
Linens. Bway Bldg 6th fl Lingerie—Little Shop. Bway Bldg 2nd fl Linings. Bway Bldg 6th fl	Nigotine Remover Bway Bidg 2nd n
Lingerie-Little ShopBway Bldg 2nd fl	Transco & Flands Chinorins
LiningsBway Bldg 6th fl	Oil SilkBway Bldg 6th fl
Linoleum BindingBway Bldg Base	Oil Stove WicksBway Bldg Base
Linoleum ToolsBway Bldg 5th fl	Oilcloth Table
Linoleum Binding Bway Bldg Base Linoleum Tools Bway Bldg 5th fl Linoleums 7th Ave Bldg 7th fl	Optical GoodsBway Bldg Bale
Little Shop. Bway Bldg 2nd fl Little Sister Shop. Bway Bldg 4th fl Looms—Weaving. Bway Bldg 5th fl	Optical Goods. Bway Bldg Bale Oriental Rugs. 7th Ave Bldg 7th fl Ottomans. Bway Bldg 9th fl Ovaltine. Bway Bldg 8th fl
Little Sister ShopBway Bldg 4th fl	OttomansBway Bldg 9th fl
Looms-WeavingBway Bldg 5th fl	OvaltineBway Bldg 8th fl
Lorgnettes and OxfordsBway Bldg Balc	Overalls-Mens
Lounging and Writing Room 7th Ave Bldg 6th fl	Overalls-Women'sBway Bldg 2nd fl
Luggage Carrier for side of CarBway Bldg Base	Overnight BagsBway Bldg 8th fl
Lorgnettes and Oxfords. Bway Bldg Bale Lounging and Writing Room. 7th Ave Bldg 6th fl Luggage Carrier for side of Car. Bway Bldg Base Luggage Handles. Bway Bldg Sth fl Luggage Straps. Bway Bldg 8th fl Lunch Boxes with Vacuum Bottle. Bway Bldg Base	Overalls—Mens 443 7th Avenue Overalls—Women's Bway Bldg 2nd fl Overnight Bags. Bway Bldg 8th fl Ozite—Rug Pad. 7th Ave Bldg 7th fl
Luggage StrapsBway Bldg 8th fl	o a a a a a a a a a a a a a a a a a a a
Lunch Boxes with Vacuum Bottle Bway Bldg Base	Pads-For Piano BenchesBway Bldg 7th fl
	PadlocksBway Bldg Base
Macy GalleryBway Bldg 8th fl Magazine RacksBway Bldg Base & 7th fl	Paint-CanoeBway Bldg 5th fl
Magazine RacksBway Bldg Base & 7th fl	PaintsBway Bldg Base
Maids' & Nurses' UniformsBway Bldg 2nd fl	Padlocks Bway Bldg Base Paint—Canoe Bway Bldg 5th fl Paints Bway Bldg Base Pajamas & Shirts—Men's 7th Ave Bldg St fl

Paper Patterns. Bway Bldg 6th fl Paper Plates and Novelties. Bway Bldg Base Paper—Wall Bway Bldg 7th fl Parchment Paper. Bway Bldg 5th fl Parchment Shades—Undecorated Bway Bldg 5th fl Party Shop. Bway Bldg 5th fl Party Shop. Bway Bldg 5th fl Party Bldg Sth fl Party Bldg 5th fl Patse Partout Bway Bldg 5th fl Pat a Par Cooking Paper. Bway Bldg 5th fl Pat a Par Cooking Paper. Bway Bldg 5th fl Pethicoats Bway Bldg 5th fl Permatex Bway Bldg 5th fl Permatex Bway Bldg 7th fl Petticoats and Slips Bway Bldg 2nd fl Pewter Bway Bldg 2nd fl Pewter Bway Bldg Base	I
Paper Plates and NoveltiesBway Bldg Base	ŀ
Paper-WallBway Bldg 7th fl	I
Parchment PaperBway Bldg 5th fl	I
Parenment Snades—UndecoratedBway Bldg 5th fl	I
Passo Portout Purov Pldg 5th fl	I
Pat a Par Cooking Paner Rway Bldg Rase	I
Patching Paste Rway Bldg St fl	1
PennautsBway Bldg 5th fl	I
PermatexBway Bldg 7th fl	I
Petticoats and Slips	I
PewterBway Bldg Base	
Pewter PolishBway Bldg Base & St fl	
Phonographs and RadiosBway Bldg 5th fl	9
Photo Supplies	•
Photograph Albums	S
Pienie Tables Pway Pldg Rase	S
Pieture Albume Pway Pldg St fl & 5th fl	Š
Pictures Bway Bldg St li & Sth li	S
Pictures-Macy Gallery	8
Pillow Cases and SheetsBway Bldg 6th fl	
Pillows-Bed7th Ave Bldg 9th fl	8
Pillow TicksBway Bldg 6th fl	8
Pinking Seissors	S
Petticoats and Slips. Bway Bldg 2nd fl Pewter Dewter Dolish Bway Bldg Base Pewter Polish Bway Bldg Base & St fl Phonographs and Radios Bway Bldg 5th fl Photo Supplies. Bway Bldg 5th fl Photograph Albums Bway Bldg 5th fl Plicot Bway Bldg 5th fl Plicot Bway Bldg 5th fl Plicot Bway Bldg 5th fl Picine Tables Bway Bldg 8th fl Picine Tables. Bway Bldg 8th fl Picine Albums Bway Bldg 8th fl Pictures—Macy Gallery Bway Bldg 8th fl Pictures—Macy Gallery Bway Bldg 6th fl Pillows—Bed 7th Ave Bldg 9th fl Pillow Ticks. Bway Bldg 6th fl Pillow Ticks. Bway Bldg 8th fl Pillow Ticks Bway Bldg 8th fl Pillow Bway Bldg 8th fl Pilaques—Wall Bway Bldg 8th fl Plactic Wood Bway Bldg 8th fl	5
Pipes—Smoking	8
Plaques—WallBway Bldg 8th fl	5
Plute Weter Pldg Ct fl	5
Ponchos 7th Ave Pldg 2nd fl	È
Poncorn Ponner Rway Rldg Rage	3
Portable BarsBway Bldg 9th fl	S
Portfolio's—ArtistBway Bldg 5th fl	1 8
Postal Scale	8
Plaques—Wall Bway Bldg 8th fi Plastic Wood Bway Bldg Base Pluto Water Bway Bldg St fi Ponchos 7th Ave Bldg 2nd fi Popcorn Popper Bway Bldg 2nd fi Portollo's—Artist Bway Bldg 9th fi Portfolio's—Artist Bway Bldg 5th fi Pottal Scale Bway Bldg 5th fi Pott Holders Bway Bldg St fi Pot Holders Bway Bldg St fi Pot Holders Bway Bldg Base & 6th fi Powder Boxes—Musical Bway Bldg Base & 6th fi Powder Boxes—Musical Bway Bldg St fi Power Tools—Electric Bway Bldg Base Punch Bowls Bway Bldg Base Punch Bowls Bway Bldg 4th fi Puzzles Bway Bldg 5th fi Putzle's—Up to size 2 only Bway Bldg 5th fi Putzle's—Up to size 2 only Bway Bldg 5th fi Putzle's—Up Bway Bldg 4th fi Puzzles Bway Bldg 5th fi Pyrene Fillers Bway Bldg Base Pyrene Fire Extinguisher Bway Bldg Base Pyrene Cooking Ware Bway Bldg Base	S
Powder Boxes-MusicalBway Bldg St fl	1 8
Power Tools-ElectricBway Bldg Base	1 8
Punch BowlsBway Bldg 8th fl	8
Puttee's—Up to size 2 only Bway Bldg 4th fl	2
PuzzlesBway Bldg 5th fl	1
Pyrene Fillers	Š
Puray Cooking Ware Rway Pldg Page	1
Tytex Cooking Water	1
	8
Questionnaire—Electric7th Ave Bldg 5th fl	8
	8
Radiator CoversBway Bldg Base	[8
Radiator Shields—Auto Bway Bldg Base	1 5
Padios & Phonographs Programmes P	8
Raffia Rway Dldg 5th 4	1 6
Rat Trans Rway Bldg 5th H	6
Razors—Electric Bway Rldg St fl	5
Recipe Cabinets	5
Record Albums	02 02 02 02 02
Records-PhonographBway Bldg 5th fl	8
Reducer-HealthBway Bldg 5th fl	1 8
Reducing MachinesBway Bldg 5th fl	8
Reels for GlassesBway Bldg Balc	8
Reflectors—for AutosBway Bldg Base	S
Reirigerators	8
Rent Signs	2
Ribbon Novelties Rusy Dldg Ct 4	2
R Radiator Covers. Radiator Shields—Auto Bway Bldg Base Radio Accessories and Scrvice Bway Bldg 5th fl Radios & Phonographs Bway Bldg 5th fl Rat Traps Bway Bldg 5th fl Rat Traps Bway Bldg 5th fl Rat Traps Bway Bldg St fl Recipe Cabinets Bway Bldg St fl Recipe Cabinets Bway Bldg 5th fl Record Albums Bway Bldg 5th fl Record Albums Bway Bldg 5th fl Record Albums Bway Bldg 5th fl Reducer—Health Bway Bldg 5th fl Reducing Machines Bway Bldg Base Refrigerators Bway Bldg Base Restaurant Th Ave Bldg 6th fl Ribbon Novelties Bway Bldg 5th fl Ribbon Toth Ave Bldg 2nd fl Riding Room Bway Bldg 3rd fl Road Maps Bway Bldg St fl Road Maps Bway Bldg St fl Road Maps Bway Bldg St fl Road Maps Th Ave Bldg 2nd fl Road Maps Th Ave Bldg 2nd fl Road Maps Th Ave Bldg 2nd fl Robes—Men's Th Ave Bldg 2nd fl	07.07.07.07.07.07.07
Riding and Hunt Shon	S
Riding Room	S
Road MapsBway Bldg St fl	S
Dobos Mon's 7th Aug Plds and fl	8

Roller for Towels
Rompers—RehearsalBway Bldg 2nd fl
Rosary Beads
Roulette WheelsBway Bldg 5th fl
Rubber StockingsBway Bldg St fl
Rubberized MaterialsBway Bldg 6th fl
Rubbish BurnersBway Bldg Base
Rug Anchor to prevent Rug from
Slipping7th Ave Bldg 7th fl
Rug Shop
Rugs Domestic
Rugs Oriental
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PewterBway Bldg Base	
Pewter Polish	
Phonographs and RadiosBway Bldg 5th fl	Saccharine Sugar
Photo SuppliesBway Bldg 5th fl	
Photograph Albums	7th Ave Bldg 2nd fl Safety Straps—Infant'sBway Bldg 4th fl
Picnic Kits-FittedBway Bldg 8th fl	Safety Straps—Infant'sBway Bldg 4th fl
Picnic TablesBway Bldg Base	Sail ClothBway Bldg 7th fl
Picture AlbumsBway Bldg St fl & 5th fl	SamovarsBway Bldg 9th fl
PicturesBway Bldg 8th fl	Sand Boxes
Pictures-Macy GalleryBway Bldg 8th fl	Sand PaperBway Bldg Base
Pillow Cases and SheetsBway Bldg 6th fl	Scales-Bath Room and CulinaryBway Bldg Base
Pillows—Bed	Scales-Infants
Pillow TicksBway Bldg 6th fl	Scarfs-Leather and Tapestry Bway Bldg 7th fl
Pinking Seissors	Scout Knives
Pins for Shower CurtainsBway Bldg Base	Screens-Bamboo PorchBway Bldg 7th fl
Pipes—Smoking7th Ave Bldg St fl	Screens-Folding FloorBway Bldg 7th fl
Plaques—WallBway Bldg 8th fl	Screens-WindowBway Bldg Base
Plastic WoodBway Bldg Base	Sea SaltBway Bldg St fl
Pluto Water	Sealing WaxBway Bldg St fl
Ponchos	Seat Covers—Auto StrawBway Bldg 7th fl
Popcorn Popper	Sewing MachinesBway Bldg Base
	Sheet Wadding
Portable Bars	Sheets and Pillow CasesBway Bldg 6th fl
Portfolio's—ArtistBway Bldg 5th fl	Sheffield PlateBway Bldg 9th fl
Postal ScaleBway Bldg St fl	Shelf Paper
Pot HoldersBway Bldg Base & 6th fl	Shelving—Chintz and SilkBway Bldg 7th fl
Powder Boxes—MusicalBway Bldg St fl	Shelving—Cirilete and Silk
Power Tools-ElectricBway Bldg Base	Shirt Waist Boxes
Punch BowlsBway Bldg 8th fl	Shirts & Pajamas—Men's7th Ave Bldg St fl
Puttee's-Up to size 2 only Bway Bldg 4th fl	Shirts—Riding—Women'sBway Bldg 3rd fl
PuzzlesBway Bldg 5th fl	Shoe Accessories—Children'sBway Bldg 4th fl
Pyrene FillersBway Bldg Base	Shoe Buckles
Pyrene Fire ExtinguisherBway Bldg Base	Shoe Cabinets
Pyrex Cooking WareBway Bldg Base	Shoe Polishes
	Shoe Stretchers
Questionnaire-Electric 7th Ave Bldg 5th fl	Shoe Trees
Quilts and QuiltingBway Bldg 6th fl	Shoes—Boys
•	Shoes—Girls
Radiator CoversBway Bldg Base	Shoes—Men's
Radiator CoversBway Bldg Base Radiator Shields—AutoBway Bldg Base	Shoes-Women's
Radio Accessories and ServiceBway Bldg 5th fl	Shoes-Women's \$1.98 & \$2.29.7th Ave Bldg 3rd fl
Radios & PhonographsBway Bldg 5th fl	Shoes—Women's Lower Priced. Branch Store 34th St
Raffia	Shower Curtains
Rat Traps	Shuffle BoardsBway Bldg 5th fl
Razors—ElectricBway Bldg St fl	Silks—Colored and BlackBway Bldg 6th fl
Recipe Cabinets	SilverwareBway Bldg St fl
Record AlbumsBway Bldg 5th fl	Simonize for Autos Bway Bldg Base
Records—PhonographBway Bldg 5th fl	Skates—Roller7th Ave Bldg 5th fl
Reducer—HealthBway Bldg 5th fl	Skirt MarkersBway Bldg St fl
Reducing MachinesBway Bldg 5th fl	Skirts-Girls' and Juniors'Bway Bldg 4th fl
Reels for Glasses	Skirts—Womens and MissesBway Bldg 3rd fl
Reflectors—for AutosBway Bldg Base	Sleeping Garment—OutdoorBway Bldg 5th fl
Refrigerators	Sleeves—Ready MadeBway Bldg St fl
	Slendaline Dresses
Rent SignsBway Bldg Base	Slide Rules
Restaurant	Slides—Playground7th Ave Bldg 5th fl
Ribbons	offices—i tayground
RIDDONS	
Diding and Hunt Chan 7th Ave Dide and A	Slip Cover Material—AutoBway Bldg 7th fl
Riding and Hunt Shop7th Ave Bldg 2nd fl	Slip Covers-AutoBway Bldg 7th fl
Riding and Hunt Shop7th Ave Bldg 2nd fl Riding RoomBway Bldg 3rd fl	Slip Covers—AutoBway Bldg 7th fl Slip Covers—FurnitureBway Bldg 7th fl
Riding and Hunt Shop7th Ave Bldg 2nd fl Riding RoomBway Bldg 3rd fl Road MapsBway Bldg St fl	Slip Covers—Auto
Riding and Hunt Shop7th Ave Bldg 2nd fl Riding RoomBway Bldg 3rd fl	Slip Covers—AutoBway Bldg 7th fl Slip Covers—FurnitureBway Bldg 7th fl



C-1 Domestic Puge 7th Are Pldg 7th 6 :	Tools for Tooling Loother Duney Did. Est. 6
Small Domestic Rugs	Tools for Tooling Leather Bway Bldg 5th fl Tooth Picks—Quill Bway Bldg 8th fl Tourist Cases Bway Bldg 8th fl Towels and Toweling Bway Bldg 5th fl Toys Bway Bldg 5th fl Tracing Paper Bway Bldg 5th fl Trays Bway Bldg 5th fl Trays Bway Bldg 5th fl Trays Bway Bldg 5th fl Trypewriter Keys Rubber Initial Bway Bldg 5th fl Typewriter Keys Rubber Initial Bway Bldg 5th fl Typewriters Bway Bldg 5th fl
Smocks	Tooth Picks-Quill
Smoote Artists Ruge Ride 5th fl	Tourist Cases Page Pldg 8th 6
Smoces—Artists Bway Blug Stift Smokers Accessories Bway Blug Stift Smoking Jackets. 7th Ave Bldg 2nd fl Smoking Stands. Bway Bldg Stift Smoking Stands. Bway Bldg Base Soaps—Laundry Bway Bldg Stift Sparklets for charging water Bway Bldg Base Sporting Goods. Iway Bldg 5th fl	Tom ist Cases
Smokers Accessories	Towels and Toweling
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Smoking Stands	Tracing Paper
Soons-Laundry Bldg Sth ft	Trave Ridg Race
Duaps—Edunuty	Trays
Sparklets for charging water	Trunks & Hand LuggageBway Bldg Sth fl
Sporting Goods Liway Bldy 5th fl	Typewriter Keys Rubber Initial Rway Rldg St fl
Down Dide tale 4	Type writer acty of Automit Initial
Sporting Goods and Juniors. Bway Bidg 4th ft Sportwear Girls and Juniors. Bway Bidg 4th ft Sportwear Mens. 7th Are Bidg 2nd ft Sportwear Womens and Misses. Bway Bidg 3rd ft Spurs—Men's. 7th Are Bidg 2nd ft	TypewritersBway Bldg St fl
Sportwear Mens	
On states Warmana and Misses Page Pldg 2nd A	U Ukeleles
Sportwear womens and Misses Dway Didg ord if	L'mbrelle Stands Page Bldg Page
Spurs-Men's	Chapteria Stands
Dean Pile 2nd 8	Umbrellas-Men's
Spurs-Women's	Umbrollus Women's Dway Dide Ct 6
Stair Treads. Rway Bldg Base & 7th Ave Bldg 7th ft	t morerias - women s
Dan Trade The Making Plants and Duran Plants Ct 8	Unbleached Muslin
Stamens for Making Flowers	Underwood Pove 7th Are Didg 1th 6
Stamp Albums	Underwear Boys
Or and the Orange Alleman Description of the	Underwear Cotton
Stamps for Stamp Albums	Underwoon Mana Dway Plda Ct 6
Stationery Commercial	Chidelweal Mens
Stationery Social	Umbrellas—Men's. Bway Bldg St fl Umbrellas—Women's. Bway Bldg St fl Umbrellas—Women's. Bway Bldg St fl Unbleached Muslin. Bway Bldg St fl Underwear Boys. 7th Are Bldg 4th fl Underwear Cotton. Bway Bldg 2nd fl Underwear Mens. Bway Bldg St fl Underwear Misses and Childrens. Bway Bldg 4th fl Underwear Bayon. Bway Bldg 4th fl
Stationery Social	Underwear RayonBway Bldg 2nd fl
Steamer Rugs	Chilerweal Mayon
Ctown Council Host Dway Did Day	Underwear Women's Knit Bway Bldg 2nd fl Underwear Women's Silk Bway Bldg 2nd fl Untrimmed Hats Bway Bldg 2nd fl Upholstery Fabrics Bway Bldg 7th fl Upholstery Mfg Orders Complaints Bway Bldg 7th fl
Sterne—Canned Heat. Bway Bldg Base Stoneware. 7th Ave Bldg 9th fl	Underwaar Women's Sill Dwar Dida 2nd 4
Stoneware	Character fromen's Sha
Can I Dance Dide Sth fl	Untrimmed Hats
Stud Boxes	Unholstery Fabrics Progr Plde 7th 6
Suits Dresses and Coats Jr Deb Bway Bldg 4th fl	Cphoister, Fauties
Suits Womeus and Misses Bway Bldg 3rd fl	Upholstery Mfg Orders Complaints. Bway Bldg 7th fl
Suits womens and Misses	L'abaletere Candrice Dway Didg 7th A
Sunbonnets	Chioister, Oundries
Sunbonnets Bway Bldg 2nd fl Sun Dials 7th Ave Bldg 9th fl	Upholstery Sundries
Sun Diais Dius oui ii	
Sun-Ray Lamps. Bway Bldg Base Swansdown Bway Bldg St fl Sweat Shirts-Boys' 7th Ave Bldg 4th fl	V Vacuum BottlesBway Bldg Base
Swanedown Rway Pldg St fl	Vasuum Claanara Duay Plda Pasa
Swallbuowith	Vacuum CleanersBway Bldg Base
Sweat Shirts-Boys'th Ave Bldg 4th ft	Vamp EezBway Bldg St fl
Sweat Shirts-Men's	Vailing Vune Pres Pldg 6th A
Donat Dillo Dies Dies Dies Dies	vening-Nans
Sweater Stretcher	Vamp Eez. Bway Bldg St fl Veiling—Nuns. Bway Bldg 6th fl Veilings. Bway Bldg 2nd fl
Sweaters-Boys' 7th Ave Bldg 4th fl	Voils-Pridal Pway Rldg 6th fl
Constant Man's Sth. Ann Dida St 6	Veils—Bridal Bway Bldg 6th fl Veils—Communion Bway Bldg 6th fl
Sweaters—Men's	Vens-Communion
Sweaters Women's and Misses' Bway Bldg 3rd fl	Veils-MourningBway Bldg 2nd fl
	V. C. Marris D. C.
	Vens-Aurses
	Venetian Blinds Bway Bldg 2nd fl Venetian Blinds Bway Bldg 7th fl
Table Felt by the Yard-White only	Veils—Nurses'. Bway Bldg 2nd fl Venetian Blinds. Bway Bldg 7th fl
Table Felt by the Yard-White only	Vigil Lights
Table Felt by the Yard-White only Bway Bldg 6th fl	Vigil Lights
Table Felt by the Yard-White only Bway Bldg 6th fl Table Mats-Hooked Rug Designs. Bway Bldg 7th fl	Vigil Lights
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